



## Appendix – Progress against the Internal Audit Plan 2016-17

Audits marked (\*) may be utilised by the external auditor in their annual assessment of the likelihood of material misstatement in the Authority's financial accounts so the detailed scope will be subject to the EA's approach

ToE – terms of engagement

## **Work in progress**

| No.         | Category           | Auditable area                  | Potential assurance requirements  | Position at 26/8 | Summary recommendations   | Opinion     |
|-------------|--------------------|---------------------------------|---|------------------|---|-------------|
| 17/5<br>(a) | Risk<br>Management | Risk<br>Management<br>Framework | Continuous improvement in the risk management framework  Part A = follow up on recommendations from 2015-16 audit                             | Draft issued     | <ul> <li>Roll out training<br/>on service<br/>procedure</li> <li>Consider adding<br/>other risks</li> </ul> | Substantial |
| 17/7        | Risk<br>Management | Counter fraud arrangements      | Review progress against improvement plan following assessment against the CIPFA Code of Practice on Managing the Risk of Fraud and Corruption | Draft imminent   |   |             |





| 17/3 | Governance         | Partnerships                          | The new constitutional arrangements support partnerships  Collaborative working projects and arrangements with other 'blue light' services   | Indicative scope agreed.  Devising ToE.                                      |  |
|------|--------------------|---------------------------------------|--|--|--|
| 17/4 | Governance         | Integrated Risk<br>Management<br>Plan | The robustness of planning, implementing and monitoring achievement of the MTFS requirements.  | Indicative scope agreed.  Devising ToE.                                      |  |
| 17/8 | Risk<br>Management | Procurement                           | The approach to commissioning and procurement  Arrangements for monitoring the use of suppliers and detecting and addressing off-contract purchasing, and for any large scale tender processes  Maximising collaboration opportunities | Work underway with initial concentration on controls over off contract spend |  |





| 17/11 | Internal | National Fraud | Co-ordination of data download  | Ongoing.          |  |
|-------|----------|----------------|---------------------------------|-------------------|--|
|       | control  | Initiative     | and investigation of subsequent | Specification     |  |
|       |          |                | data matches                    | requirements      |  |
|       |          |                |                                 | given to Fire due |  |
|       |          |                |                                 | for submission to |  |
|       |          |                |                                 | the Cabinet       |  |
|       |          |                |                                 | Office by 10th    |  |
|       |          |                |                                 | October. Note:    |  |
|       |          |                |                                 | payments to       |  |
|       |          |                |                                 | members are a     |  |
|       |          |                |                                 | dataset.          |  |
|       |          |                |                                 |                   |  |





## Work not yet started

| No.  | Category   | Auditable area                         | Potential assurance requirements   | Position at 26/8   | Summary recommendations | Opinion |
|------|------------|--|--|--|-------------------------|---------|
| 17/1 | Governance | Financial<br>System re-<br>procurement | The robustness of option planning and decision making regarding upgrading, adding functionality to or changing the Finance System. (Precise coverage subject to project timetables/approach) | Audit delayed<br>awaiting<br>strategic<br>direction  |                         |         |
| 17/2 | Governance | Payroll provision                      | The robustness of option planning and decision making regarding any future arrangements. (Precise coverage subject to project timetables/approach)   | Audit delayed awaiting strategic direction.  However, exploring efficiencies in current arrangements |                         |         |





| 17/6  | Risk<br>Management  | Insurance<br>arrangements | Utilising the benefits of the Fire and Rescue Insurance Consortium (FRIC)  Improving risk profiling to align to insurance cover  The effectiveness of the claims handling process  | Audit delayed<br>awaiting<br>strategic<br>direction                                       |  |
|-------|---------------------|---------------------------|--|---|--|
| 17/9  | Internal<br>Control | Key financial systems (*) | <ol> <li>Reconciliations, feeds<br/>and transfers of balances</li> <li>Payroll – starters, leavers<br/>and variations</li> <li>Payables</li> <li>Receivables including<br/>debt recovery</li> <li>Treasury management</li> </ol> | 1&2 ToE issued but work will be undertaken in the last quarter  3-5 Scope to be confirmed |  |
| 17/10 | Internal<br>Control | ICT controls (*)          | Robustness & integrity of the ICT infrastructure & associated applications that either directly or indirectly contribute to the production of the financial statements or associated management decision making.                 | Not due until<br>the final<br>quarter   |  |





| 17/12 | Governance          | Fire-fighter<br>Pensions     | Review of the roles and responsibilities across LFRS, Payroll, the Scheme Manager, the Pensions Administrator and the Local Pensions Scheme Board                                       | Not yet<br>started  |  |
|-------|---------------------|------------------------------|---|---|--|
| 17/13 | Risk<br>Management  | Fire-fighter<br>Pensions     | Preparation for the impact on LFRS staff of: early production of annual benefit statements - guaranteed minimum pension checking  | Awaiting instruction on the scope of the audits   |  |
| 17/14 | Internal<br>Control | Fire-fighter<br>Pensions (*) | <ol> <li>Pension calculations</li> <li>Starters, leavers and variations to pay and dependents pension requirements</li> <li>Contribution banding</li> <li>Pensions increases</li> </ol> | 1. ToE agreed but awaiting cases to audit  2&3 ToE issued. Work will be undertaken in the last quarter  4. Cancelled – no increase in 2016-17 |  |





## **Additional work**

| No.   | Category                              | Auditable area  | Potential assurance requirements                        | Position at 26/8 | Summary recommendations | <u>Opinion</u> |
|-------|---------------------------------------|---|---|------------------|-------------------------|----------------|
| 17/15 | Governance<br>and internal<br>control | Brigade Management's conditions of service, policies and procedures | Compliance with the appropriate policies and procedures | Draft issued     |                         |                |

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