

Status of Report: Public

Meeting: Combined Fire Authority

Date: 26 July 2023

Subject: Community Risk Management Plan 2024-2028

Report by: The Chief Fire and Rescue Officer

Author: Chris Moir, Planning Manager

For: Decision

Purpose

1. The purpose of this report is to present the Combined Fire Authority (CFA) with the approach for the Community Risk Management Plan (CRMP) 2024-2028.

Recommendation

2. It is recommended that the CFA approves the following approach for public consultation, which concentrates on delivering the 'Aims' of the Service which support the five Service Strategies:
 - Safer Communities Strategy Aim – **Fewer incidents with reduced consequences;**
 - Response Strategy Aim – **Respond effectively to incidents;**
 - Finance and Resources Strategy Aim – **Deliver value for money quality services;**
 - People Strategy Aim – **An engaged and productive workforce;**
 - Governance Strategy Aim – **Provide assurance.**

Executive Summary

3. When the Service develops a CRMP it engages with multiple partners and uses a variety of sources to review existing risks and identify new ones. These sources include: historical incident data, demographic data, performance data, high risk location information and local development strategies. The Service also considers the impact of wider changes in society, including government policy, economic growth and technological progress.
4. For the emergency response capability, the key areas to look at are: availability of resources, response times to incidents and the individual station demand profiles. The Service also considers its prevention and protection activities in

future planning, reviewing the use and allocation of its available resources to mitigate the impact of identified risks.

5. All the data and information helps the Service understand the needs of its communities, identify locations of potential peak demand, and assess its capacity to respond. It is also used to anticipate trends that may result in an increase in demand, as well as opportunities to reduce the current levels.
6. The data analysed supports the Service's view that the approach being planned for the next four years is appropriate and currently affordable in meeting the needs and mitigating hazards for local communities.
7. The location of the Service's stations meets the foreseeable demand and risk that the Service has to respond to. As such the Service is not suggesting any changes to the locations or number of its stations during the 2024-2028 CRMP. However, it will need to refurbish or redesign elements of them for staff, partners and community needs, whilst also making amendments to the duty systems at some stations to facilitate the continued move away from the Day Crewing Plus duty system.

Background

8. The National Framework refers to the traditional Integrated Risk Management Plan (IRMP) which states that an IRMP must assess all foreseeable fire and rescue related risks to its communities and put in place arrangements to respond to and deal with them.
9. However, the more recent Fire Standards Board Fire Standard for Community Risk Management Planning states that a fire and rescue service must assess foreseeable community related risks and use this knowledge to decide how those risks will be mitigated.
10. The Planning needs to consider the use of **Data and Business Intelligence**, ensure that all activities have the appropriate **Equality Impact Assessments** in place and there is suitable **Stakeholder and Public Engagement** on the plan.
11. The CRMP for 2024-2028 is therefore based on these principles and unlike previous IRMPs, where the Service has consulted on particular proposals, the approach this time is to consult on the complete 'Our Plan' document, which includes the hazards to communities, and the main activities being undertaken to mitigate those hazards. Progress against the delivery of these activities will continue to be presented to the Corporate Governance Committee on a regular basis.
12. Appendix 1 to this report is the 'Our Plan' (CRMP) 2024-2028 document which provides the detail on what the Service is planning to achieve and how the CRMP has been constructed. It also includes some of the high level data used to identify and support the proposals, particularly regarding the Community Risk Model.
13. Appendix 2 is a deeper dive into the data the Service has used to create the Community Risk Model, but also includes data in relation to the prevention and

protection activities currently undertaken to mitigate some of the hazards present within Leicester, Leicestershire and Rutland.

Report Implications/Impact

14. Legal (including crime and disorder)

There is a statutory duty placed on the CFA to consult widely on the CRMP. Subject to the approval of the approach outlined in this report the public consultation will take place between September and November 2023.

15. Financial (including value for money, benefits and efficiencies)

The Service is content that it has a robust medium term financial plan in place to meet the needs of the service in 2024/2025. The Service still requires clarity on future financial settlements from the Government before it can be confident of its position for the duration of this CRMP.

16. Risk (including corporate and operational, health and safety and any impact on the continuity of service delivery)

Community risks and hazards identified within the CRMP planning will be managed through the existing Organisational Risk Register and associated processes.

17. Staff, Service Users and Stakeholders (including the Equality Impact Assessment)

An Equality Impact Assessment will be undertaken on all tasks.

18. Environmental

None identified

19. Impact upon Our Plan Objective

The approach, if approved will form an integral part of all future planning objectives between 2024 and 2025.

Background Papers

None.

Appendices

Appendix 1 – Leicestershire Fire and Rescue Service ‘Our Plan’ CRMP 2024-2028.

Appendix 2 – Leicestershire Fire and Rescue Service ‘Our Plan’ CRMP 2024-2028 Supporting Data Document

Officers to Contact

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