

Status of Report: Public

Meeting: Combined Fire Authority

Date: 30 November 2022

Subject: Day Crewing Plus Update

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For: Information

Purpose

1. The purpose of this report is to update the Combined Fire Authority on the further activity undertaken regarding the withdrawal from the Day Crewing Plus (DCP) duty system and the proposed transitional plan.

Recommendation

2. The CFA is requested to:
 - a) Note the report and proposed transitional arrangements as the Service moves away from DCP.

Executive Summary

3. Day Crewing Plus (DCP) is a shift system that is operated in six fire stations within Leicestershire Fire and Rescue Service (LFRS). The DCP system sits outside of the nationally agreed systems and officers have not been able to agree a local collective agreement with representative bodies.
4. The Combined Fire Authority considered an exempt report on Day Crewing Plus at its meeting on 29 July 2020 and agreed that:
 - i. “the LFRS proposal to move away from the current DCP crewing system in preparedness for the next IRMP 2024 be approved”; and
 - ii. “that alternative options to replace the current DCP duty system, via an officer group working party of relevant stakeholder representatives, be developed.”

Background

5. The matters surrounding the DCP arrangements are long standing and complex. This was considered by the CFA (as an exempt report) at its meeting on 29 July 2020 where it was agreed that the Service would move away from the duty system and that alternative options would be developed.
6. Following the resolution of the CFA, officers were able to agree a joint statement with the Fire Brigades Union (FBU). This was an incredibly positive step forward and showed a joint commitment to the approach. It also saw the FBU agree to suspend its current trade dispute regarding this matter.

7. The Chief Fire and Rescue Officer had written to the Health and Safety Executive, informing them of the Authority's intentions and included a copy of the joint statement agreed with the FBU.
8. The Health and Safety Executive acknowledged the intention to move away from the duty system and has suspended any potential enforcement due to the agreed joint statement with the FBU.
9. In January 2021, the Service formed a Shift Working Group comprising of Officers and representatives from the FBU and the Fire Officers Association. The group established the terms of reference to ensure that staff and representative bodies were involved in the process and were able to contribute to any new future provision at an early stage.
10. The Shift Working Group's aim was to review all relevant data to understand the impact of moving away from DCP and with this data in mind, create a number of recommendations of what other systems or shifts could be put in place to ensure a suitable level of fire cover is maintained within the budgetary constraints of the Authority.
11. In September 2021, officers held a workshop with CFA members on the four recommended proposals put forward from the Shift Working Group. Of these options, all had an impact across the Service area in terms of 'weight of attack'.
12. Officers then held a series of pre-consultation events across the Service to discuss the recommended proposals, along with seeking alternative solutions from staff, considering the key principles of:
 - Must maintain the Service's 10-minute average attendance time to life risk incidents.
 - Must be affordable and sustainable within the foreseeable budget available.
 - Must be compliant with the Work Time Regulations or achievable through a collective agreement.
13. In December 2021, Central Government gave permission, for those Fire and Rescue Authorities whose funding is within the bottom quartile, to increase Council Tax precepts by £5.00 for a Band D property.
14. This flexibility generated an additional £1.8m which will be re-invested into frontline and support services to maintain the current levels of response following the withdrawal of the DCP duty system.
15. In January 2022 the Shift Working Review Group reconvened to consider a revised proposal taking into account the additional funding. Following CFA approval, the preferred option, as identified within Appendix A of the report, will now be subject to full public consultation as part of the Community Risk Management Plan (CRMP) (*formerly the Integrated Risk Management Plan (IRMP)*) consultation process in 2023.

16. Following the conclusion of the public consultation and analysis of responses, a further report will be presented to the CFA to agree the most appropriate option to move forward with for introduction into the Service.
17. In preparation for the CRMP, the Service has developed a draft transitional plan along with an indicative timeframe for when stations will transfer to an agreed duty system. This is attached as an Appendix B to the report.
18. In order to ascertain the effectiveness of a new proposed self-rostering duty system, Coalville Station will begin a pilot starting in February 2023. This station was identified for two reasons:
 - a. As there was no change to the level of response, there is no requirement for public consultation, and:
 - b. The Station has the highest proportion of staff on temporary DCP contracts.

Report Implications/Impact

19. Legal (including crime and disorder)

The current DCP duty system is very cost effective. However, it doesn't meet the Working Time Regulations and the FBU has stated that it will not sign a collective agreement. As such, the Service is required to move away in line with the next CRMP or face a legal challenge.

20. Financial (including value for money, benefits and efficiencies)

In order to maintain the same levels of Service Delivery with a duty system that complies with the Working Time Regulations there is a significant increase in the operating costs.

In December 2021, Central Government approved for the CFA to consider a Council Tax increase of £5.00 on a Band D property. This increase would generate additional income in the region of £1.8m. The financial cost of the preferred option is in the region of £1.7m based upon the 2021 pay settlement.

21. Staff, Service Users and Stakeholders (including the Equality Impact Assessment)

Staff across the Service have been engaged with the process of moving away from DCP through the Shift Working Group and a number of pre-consultation events.

Staff at DCP stations have been informed of the proposed transitional arrangements through station visits by the Senior Management Team.

Formal public consultation will commence in 2023 which will present staff, stakeholders and the community the opportunity of expressing their thoughts and suggestions on the proposed options.

22. Environmental

There are no environmental issues associated with this paper, however any changes within the Service (following IRMP consultation) may have an environmental impact that will need to be considered.

23. Impact upon “Our Plan” Objectives

Our plan and the 2020-24 IRMP specifically detail this piece of work: -

Aim 2 – We want to respond effectively to incidents, to do this we will
“Implement alternative crewing arrangements in the event of the Service moving away from the current Day Crewing Plus duty system”

Appendix

Appendix A – Summary of Proposed Changes

Appendix B – Proposed Transitional Arrangements

Background Papers

Leicestershire Fire and Rescue Service, Our Plan 2020 – 2024,

<https://leics-fire.gov.uk/wp-content/uploads/2021/07/our-plan-2021-july.pdf>

Leicestershire Fire and Rescue Combined Fire Authority (CFA) meeting 9 February 2022

<https://leicesterfire.wpenginepowered.com/wp-content/uploads/2022/02/item-9-day-crewing-plus-update.pdf>

Officers to Contact

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